



Budget Monitoring & Reporting 2023/24

Period 6 – September 2023 Capital Investment Programme Performance



Capital Investment Programme Performance Report

1. Overall Budget Performance by Investment Area

The table below shows the revised capital budget for the 2023/24 financial year which includes all changes agreed at September 2023 Cabinet and the proposed capital budget at November 2023 Cabinet if all the requested changes in section 4 are approved:

Schemes	Revised Budget at September Cabinet 2023/24 £'000	Proposed Budget at November Cabinet 2023/24 £'000
Total Schemes Delivered by General Fund	48,266	32,550
Total Schemes Delivered by General Fund Funded by the Levelling Up Fund	6,411	2,738
Total Schemes Delivered by Housing Revenue Account	11,971	10,214
Total Schemes Delivered by Subsidiary Companies and Joint Ventures	30,333	13,783
Total Capital Programme	96,981	59,285

Actual capital spend as at 30 September 2023 is £16.103 million representing approximately 17% of the revised budget. This is shown in section 2. (Outstanding creditors totalling £0.236 million have been removed from this figure).

The expenditure to date has been projected to year end and the outturn position is forecast to reflect the Project Manager's realistic expectation. This is broken down by type of investment area on the following pages.

Total Schemes Delivered by General Fund

Investment Area	Revised Budget 2023/24	Outturn to 30 September 2023	Current Variance to 30 September 2023	Expected outturn 2023/24	Latest Expected Variance to Revised Budget 2023/24	Amended Budget 2024/25 to 2027/28
	£'000	£'000	£'000	£'000	£'000	£'000
General Fund Housing	705	323	(382)	635	(70)	6,572
Social Care	263	30	(233)	94	(169)	199
Schools	5,681	347	(5,334)	2,759	(2,922)	5,474
Enterprise & Regeneration	5,460	1,085	(4,375)	2,488	(2,972)	1,105
Southend Pier	4,690	690	(4,000)	1,499	(3,191)	6,741
Culture & Tourism	846	384	(462)	779	(67)	35
Community Safety	314	247	(67)	314	0	0
Highways & Infrastructure	17,099	4,584	(12,515)	13,935	(3,164)	21,086
Works to Property	6,864	1,328	(5,536)	5,502	(1,362)	3,627
Energy Saving	627	(108)	(735)	231	(396)	340
ICT	4,368	1,392	(2,976)	3,367	(1,001)	4,706
S106/S38/CIL	1,349	28	(1,321)	977	(372)	1,537
Total	48,266	10,330	(37,936)	32,580	(15,686)	51,422

Total Schemes Delivered by General Fund – Funded by the Levelling Up Fund

Investment Area	Revised Budget 2023/24	Outturn to 30 September 2023	Current Variance to 30 September 2023	Expected outturn 2023/24	Latest Expected Variance to Revised Budget 2023/24	Amended Budget 2024/25 to 2027/28
	£'000	£'000	£'000	£'000	£'000	£'000
Enterprise & Regeneration	6,411	468	(5,943)	2,738	(3,673)	20,962
Total	6,411	468	(5,943)	2,738	(3,673)	20,962

Total Schemes Delivered by Housing Revenue Account

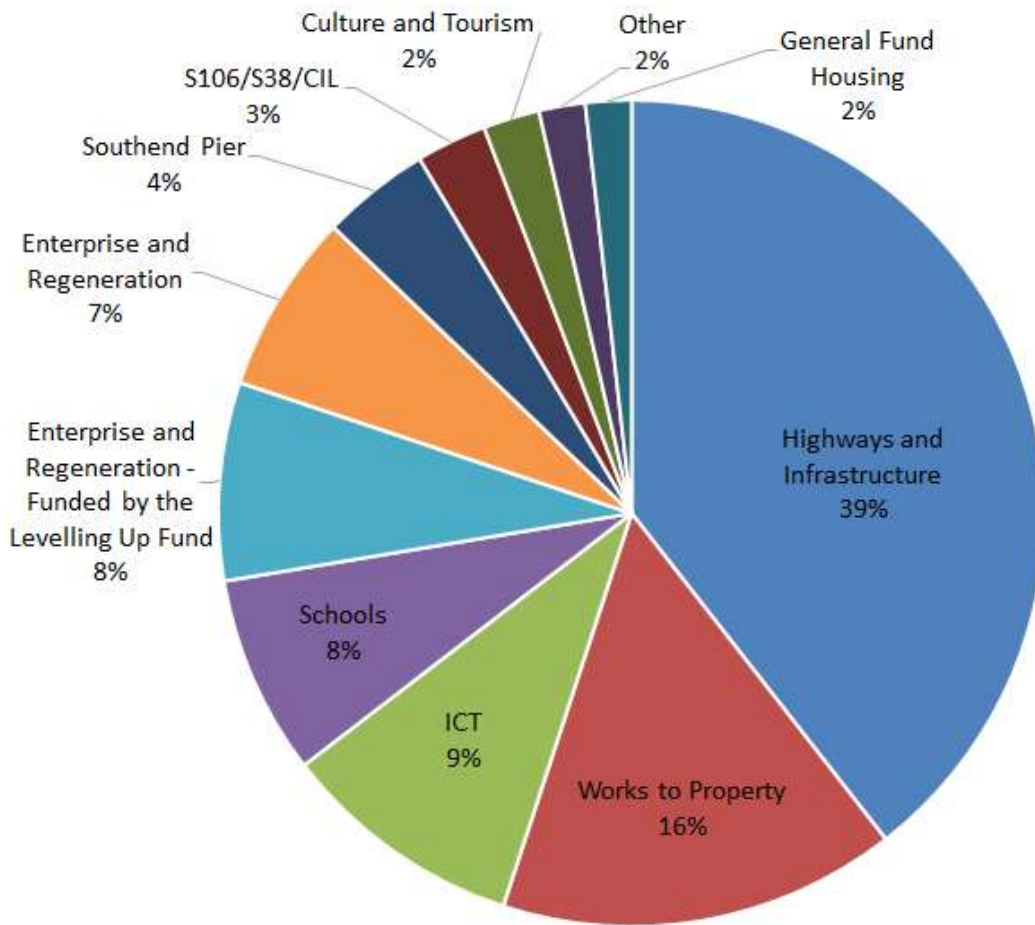
Investment Area	Revised Budget 2023/24	Outturn to 30 September 2023	Current Variance to 30 September 2023	Expected outturn 2023/24	Latest Expected Variance to Revised Budget 2023/24	Amended Budget 2024/24 to 2027/28
	£'000	£'000	£'000	£'000	£'000	£'000
Council Housing New Build Programme	2,534	18	(2,516)	1,523	(1,011)	9,883
Council Housing Acquisitions Programme	8,593	1,979	(6,614)	8,041	(552)	2,978
Council Housing Refurbishment – Disabled Adaptations	844	248	(596)	650	(194)	1,153
Total	11,971	2,245	(9,726)	10,214	(1,757)	14,014

Total Schemes Delivered by Subsidiary Companies and Joint Ventures

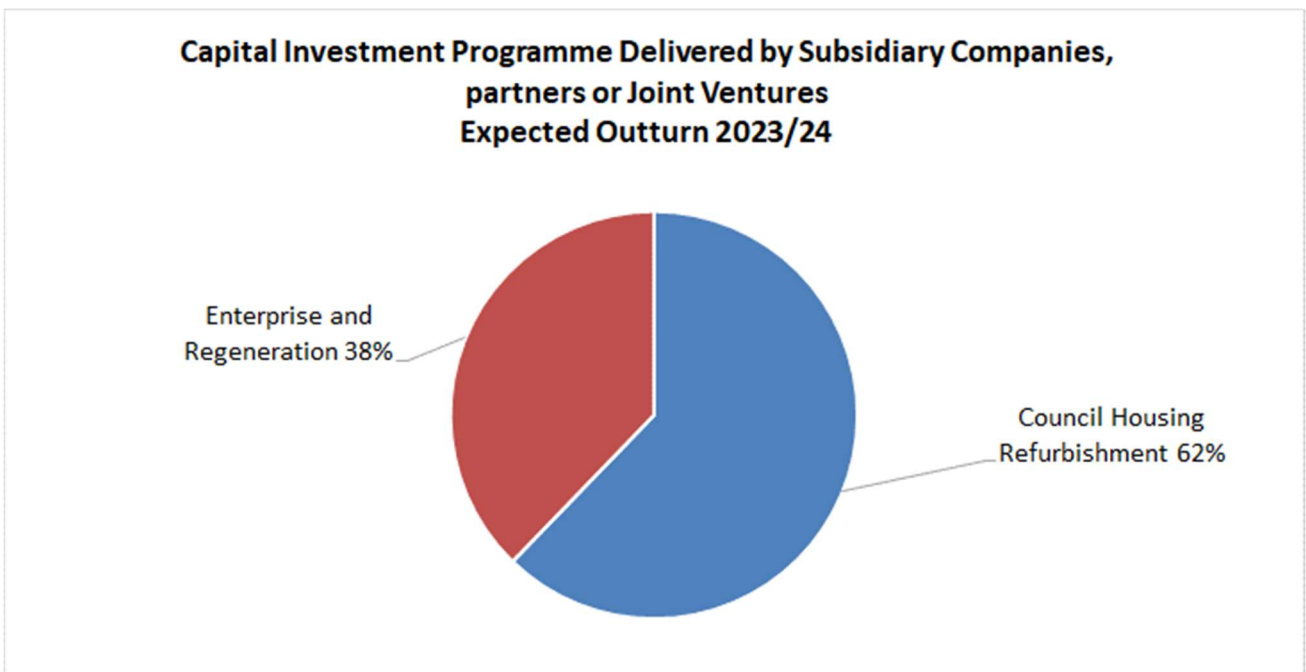
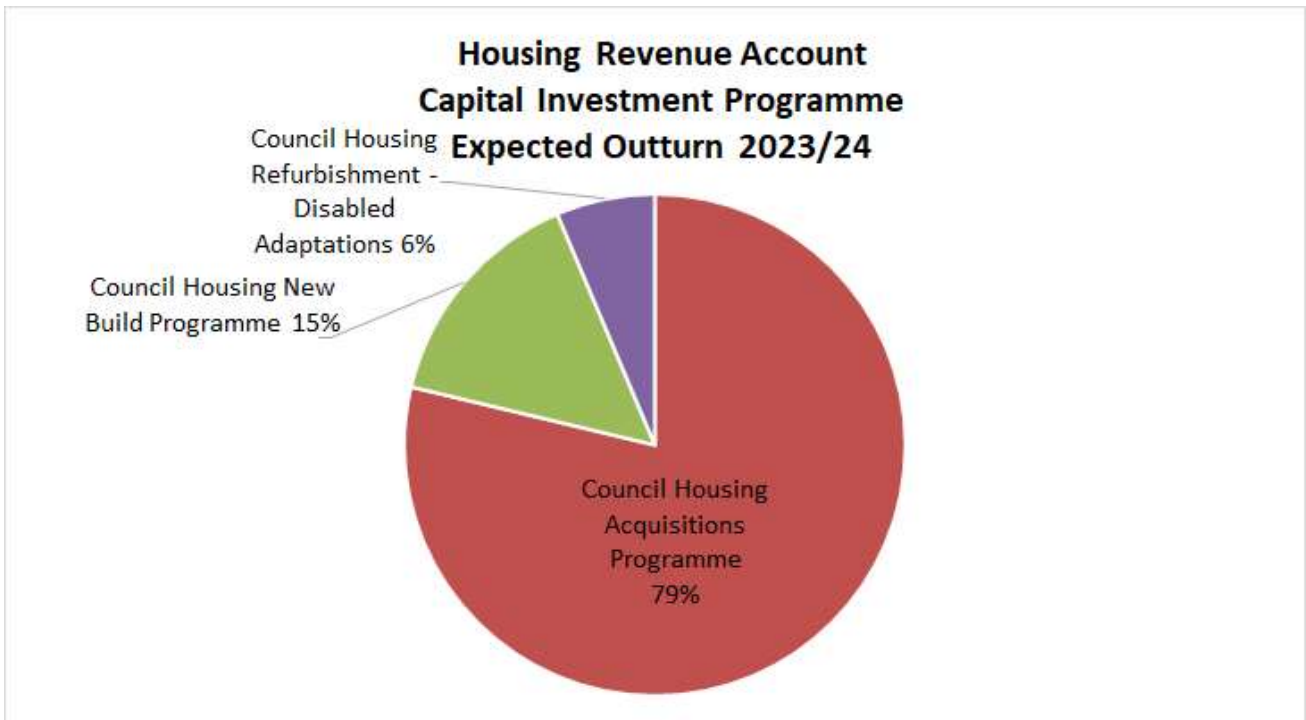
Investment Area	Revised Budget 2023/24	Outturn to 30 September 2023	Current Variance to 30 September 2023	Expected outturn 2023/24	Latest Expected Variance to Revised Budget 2023/24	Amended Budget 2024/25 to 2027/28
	£'000	£'000	£'000	£'000	£'000	£'000
Council Housing Refurbishment	8,578	2,344	(6,234)	8,578	0	19,094
Enterprise and Regeneration	21,755	716	(21,039)	5,205	(16,550)	500
Total	30,333	3,060	(27,273)	13,783	(16,550)	19,594

Total Capital Programme	96,981	16,103	(80,878)	59,315	(37,666)	105,992
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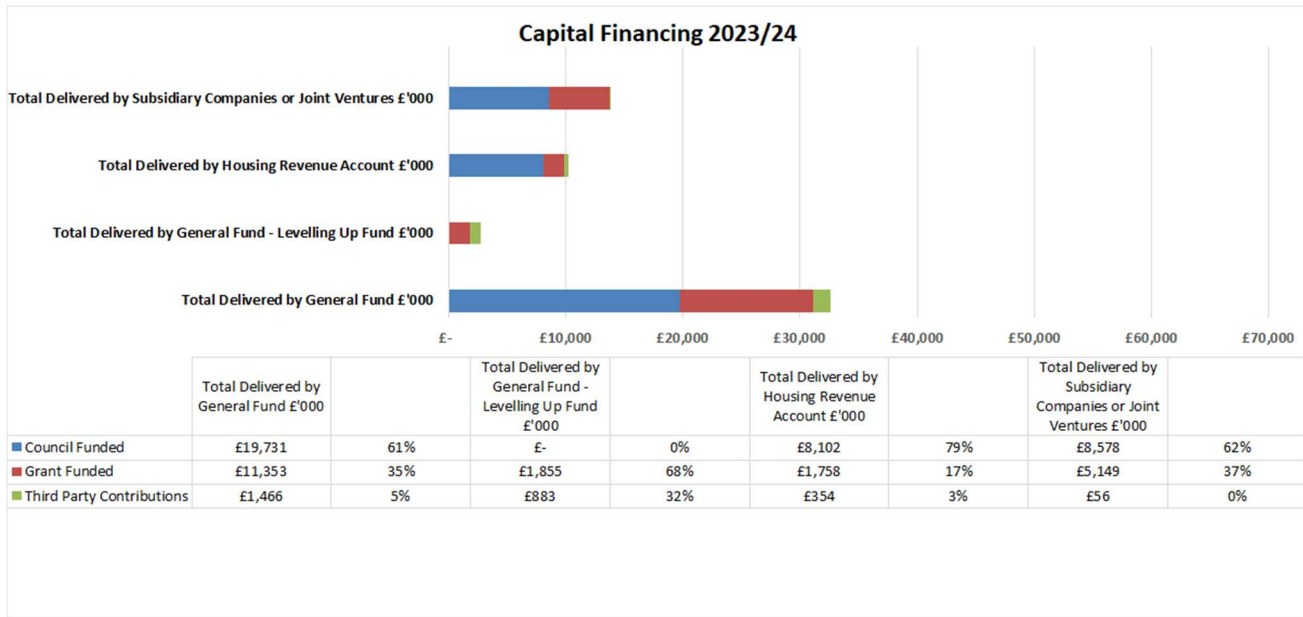
General Fund Capital Investment Programme Expected Outturn 2023/24



	Expected Outturn 2023/24	
Community Safety	£	314,000
Energy Saving	£	231,000
Social Care	£	94,000
	£	639,000



The capital investment for 2023/24 is proposed to be funded as follows:



Third party contributions are non-grant funding from external sources such as S106 contributions.

Of the £22.874 million of external funding expected, £19.365 million had been received by 30 September 2023.

2. Progress of Strategic Schemes

Successful and timely delivery of the capital investment programme is a key part of delivering the Corporate Plan.

£69.469 million of this relates to strategic schemes and approximately 15% spend has been achieved to date for these strategic schemes.

Investment Area	Scheme	Revised Budget 2023/24	Outturn to 30 September 2023	Expected outturn 2023/24	Latest Expected Variance to Revised Budget 2023/24	Amended Budget 2024/25 to 2027/28
		£000	£000	£000	£000	£000
Strategic Schemes						
Enterprise and Regeneration	Airport Business Park (including Local Growth Fund)	2,609	416	908	(1,701)	825
Enterprise and Regeneration	Better Queensway - Programme Management	754	289	554	(200)	200
Enterprise and Regeneration	Queensway Footbridge	-	-	150	150	80
Enterprise and Regeneration	Victoria Centre	1,852	381	876	(976)	-
Social Care	Brook Meadows House	-	30	30	30	-
Schools	High Needs Provision	3,661	2	1,661	(2,000)	5,212
Southend Pier	Southend Pier schemes	4,690	690	1,499	(3,191)	6,741
ICT	ICT schemes	4,368	1,392	3,367	(1,001)	4,706
Highways and Infrastructure	Footways and Carriageways Schemes	5,373	2,769	5,373	-	12,773
Highways and Infrastructure	Parking Schemes	504	127	503	(1)	-
Highways and Infrastructure	Highways and Infrastructure - Local Growth Fund and Local Transport Plan Schemes	4,297	756	3,447	(850)	3,328
Total General Fund Strategic Schemes		28,108	6,852	18,368	(9,740)	33,865
Enterprise and Regeneration	Leigh Port Detailed Design	4,673	169	1,000	(3,673)	13,206
Enterprise and Regeneration	Cliffs Pavilion	500	293	500	-	6,956
Enterprise and Regeneration	Marine Parade	1,238	6	1,238	-	800
Total General Fund - Funded by Levelling Up Fund Strategic Schemes		6,411	468	2,738	(3,673)	20,962
Council Housing New Build Programme	Council Housing New Build Programme	2,534	18	1,523	(1,011)	9,883
Council Housing Acquisitions	HRA Affordable Housing Acquisitions Programme	2,878	853	2,878	-	-
Council Housing Acquisitions	Acquisition of Tower Block Leaseholds - Queensway	1,085	-	450	(635)	-
Total HRA Strategic Schemes		6,497	871	4,851	(1,646)	9,883
Council Housing Refurbishment	HRA Decent Homes Programme	8,578	2,344	8,578	-	19,094
Enterprise and Regeneration	Better Queensway - Loan to Joint Venture	1,550	-	-	(1,550)	-
Enterprise and Regeneration	Housing Infrastructure Funding	14,500	-	-	(14,500)	-
Enterprise and Regeneration	Better Queensway - SELEP	3,825	-	3,825	-	-
Total Delivered by Subsidiary Companies and Joint Ventures Strategic Schemes		28,453	2,344	12,403	(16,050)	19,094
Total Strategic Schemes		69,469	10,535	38,360	(31,109)	83,804

Strategic schemes - General Fund

Enterprise and Regeneration

The Launchpad at the Airport Business Park has now opened. There is still some outstanding expenditure to be incurred, which has been estimated at £1,317k. £492k of this is expected to be incurred in the 2023/24 year. This report therefore includes a request to carry forward £825k with £575k carried forward to 2024/25, £125k to 2025/26 and £125k to 2026/27. The remaining budget is not therefore expected to be utilised in full, and this report also therefore includes a request to transfer £100k to the Local Growth Fund – Southend town centre interventions project, and to release £776k from the 2023/24 budget.

The refurbishment works to the Victoria Centre are progressing, and a number of the projects within this are now complete. Some of the remaining significant works within the project are still dependent on lease agreements being reached, with approximately £495k of works expected to be completed by the end of 2023/24. The Council is committed to this £495k. This report includes a request to release the remaining unspent budget of £976k for 2023/24 and £250k for 2024/25, from the main capital programme, to be subject to a viable business case being submitted.

Better Queensway Programme Management: the Council remains committed to the Better Queensway project. There have however been delays in this project whilst Sanctuary carried out their due diligence of the scheme. This report therefore includes a request to carry forward £200k to 2024/25. For more information see the Subsidiary Companies and Joint Ventures section below.

A sum of £230k is required to remove the footbridge at Queensway. This report therefore includes a request to add a budget of £230k, with £150k to be included in 2023/24 and £80k in 2024/25.

The 2024/25 capital programme includes a £10M contribution towards the Seaway Leisure scheme. This report includes a request to remove this amount from the main capital programme and be subject to a viable business case being submitted.

Social Care

As reported in previous Cabinet reports, construction of the new care home Brook Meadows House was completed in 2021/22 with residents having moved into the building in early 2022 and the Priory Care Home has been demolished. Works incurred during 2022/23 and 2023/24 do not have a budget allocation with £30k of expenditure incurred in 2023/24 over and above the overspend of £4.9M already incurred in 2021/22 and 2022/23. The overspend has been incurred due to a number of issues including the performance of the design team. The Council is currently taking forward actions with a view to recovering significant costs incurred where these have been caused by the performance of third parties. The timing of any cost recovery is uncertain.

Schools

The High Needs Provision budget is financed by grant monies from the Department for Education to enhance the facilities and number of places available for children with special

educational needs and disabilities or requiring alternative provision. This project is expected to commence later in 2023/24 and conclude in 2024/25. This report therefore includes a request to carry forward £2M into 2024/25.

Southend Pier

Whilst work on the pier schemes are in progress, different elements of the project are at different stages of completion. Planned work in the summer months is limited with more significant expenditure anticipated to be incurred over the winter. Despite this, the current budgets are not expected to be utilised in full in 2023/24, and this report therefore includes requests to carry forward £2.5m to 2025/26 on the Prince George Extension scheme and £691k to 2024/25 on the Timber Outer Pier Head scheme.

ICT

The Business World bank reconciliation module improvements and HR recruitment contract implementation projects are both complete. This report therefore includes a request to release the remaining 2023/24 budgets of £4k and £41k respectively.

The N3 connectivity in the Civic building project which was planned for 2025/26 is not now expected to go ahead. This report therefore includes a request to release £39k from the 2025/26 budget.

Whilst work on ICT schemes is in progress, different projects are at different stages of completion. There are four projects where work which was planned for 2023/24 is now expected to take place in 2024/25. This report therefore includes requests to carry forward £40k, £25k, £110k and £440k against projects ICT Core Application and Database Migration, ICT Cybersecurity, ICT Technology Device Refresh and My Southend Replacement respectively.

Savings have been identified within a number of the ICT projects. This report therefore includes requests to release £75k, £35k, £120k, £15k, £21k and £75k from the 2023/24 budget in respect of projects ICT Business Services, ICT Connected and Smart, ICT Core Application and Database Migration, ICT Cybersecurity, ICT Stabilise and Run, and ICT Technology Device Refresh respectively. This report also includes a request to release £7k from the 2024/25 budget for the Implementation of ContrOCC Modules project, as a result of savings identified.

In order to continue the normal day-to-day ICT operations of the Council, a Microsoft Enterprise agreement license is required. The current license agreement expires at the end of the 2023/24 financial year. The Council is aiming to secure a three-year license covering the financial years 2024/25 to 2026/27. The September Cabinet paper included a request to add a budget of £1.16M to each of the financial years 2024/25, 2025/26 and 2026/27. Revised estimates have now been obtained for this contract reducing the expected costs to £1,064k, £1,156k and £1,156k for the three years respectively. This report therefore includes a request to release budgets of £96k, £4k and £4k for the three years respectively. This report also includes a request to transfer the remaining budgets of £1,064k, £1,156k and £1,156k respectively to the ICT Operational Requirements project.

Highways and Infrastructure

The Footways and Carriageway schemes are progressing well with plans in place to deliver the allocated budget by the end of the financial year.

The Junction Protection works are progressing with work being performed in three wards. The budget is expected to be delivered by the end of the financial year.

Over half the Zebra Crossing Surfacing Replacement budget for 2023/24 has already been delivered, and orders have been placed for the majority of the remaining budgets. Plans are in place to deliver this budget by the end of the financial year.

Works on the Local Transport Plan Maintenance, Better Networks, Traffic Management Schemes, Better Operation of Traffic Control Systems, Better Sustainable Transport and Street Lighting projects are ongoing. It is anticipated that the total spend across all schemes in 2023/24 will mostly be in line with the budget, but there are expected to be underspends on some of the projects. This reports therefore includes requests to carry forward to 2024/25: £200k on Better Networks, £200k on Traffic Management Schemes, £150k on Better Operation of Traffic Control Systems and £400k on Better Sustainable Transport.

Car Parks

Car park infrastructure improvement works are progressing and are expected to be delivered in line with the budget.

The car park resurfacing project is complete. After allowing for commitments, there is £1k unspent budget. This report therefore includes a request to release this £1k from the capital programme.

No expenditure has been incurred for the year-to-date on parking signage replacement. This project will fund replacement signs required as a result of parking tariff changes which will be decided upon towards the end of the financial year. The allocated budget is expected to be utilised in full.

Strategic schemes - General Fund - Funded by the Levelling Up Fund

Enterprise & Regeneration

A carry forward request into 2024/25 for £9,533k was approved at July Cabinet in respect of Leigh Port. There are restrictions on what can be done on this project over the winter due to overwintering birds, although the dredging element of the project can be performed in the winter months, as this is the optimal time for dredging in order to protect sea grasses. These restrictions will limit the progress of the project in 2023/24, and this report therefore includes a request to carry forward an additional £3,673k into 2024/25. The project is expected to complete by March 2025.

As previously reported to Cabinet, progress against the Marine Parade project has been limited in recent months. The project is expected to progress later in the 2023/24 financial year, and the 2023/24 budget is expected to be delivered.

As reported in previous Cabinet reports, the Cliffs Pavilion project was placed on hold to enable the commercial terms to be agreed between the Council and the current operator. The majority of this project is expected to be delivered in 2024/25, and a request was previously made at July Cabinet to carry forward most of the budget to that year.

Third party funding receivable against the Cliffs Pavilion project was expected to be £1M, but is now anticipated to reduce to £300k. The overall budgeted costs of the project have not changed, and it is therefore anticipated that the element of the project financed by borrowing will increase by £700k.

Strategic schemes - Housing Revenue Account

Construction of New Housing on HRA Land

The Council has reached the contractor appointment stage for phase 3 and is expecting to commence onsite works in early 2024. This is a delay from the previous expected timeline, and this report therefore includes a request to carry forward £1M from 2023/24 to 2024/25.

As previously reported to Cabinet, planning permission for Phase 4 was obtained at Development Control Committee in October 2022. An issue with access to the site has subsequently arisen regarding a right of way, which is yet to be resolved. This is likely to result in delays to the project, and it is unlikely any significant work will be performed in 2023/24.

As previously reported to Cabinet, there have been delays to the West Shoebury scheme as a result of the Council parting company with the main contractor. The Council is planning to use in-house architects to progress the scheme, but there is unlikely to be any significant work performed in 2023/24.

There was previously a HRA land review project which was completed in 2019/20. The Council has been notified that a residual invoice for £11k will be receivable later in the 2023/24 year for this project. This report therefore includes a request to transfer £11k from the Land Assembly Fund budget to HRA land review to cover the cost of this invoice.

Affordable Housing Acquisitions Programme

11 properties are to be acquired under this programme in 2023/24. They have all either been purchased or are currently with solicitors awaiting completion. The total cost of these properties is expected to utilise the allocated budget in full in 2023/24.

Acquisition of Tower Block Leaseholds – Queensway

There are 4 properties currently in the pipeline, for which the purchase is expected to complete by the end of the 2023/24 year, at a total cost of £450k. The Council remains committed to acquiring leasehold properties but has no other properties currently in the pipeline. This report therefore includes a request to remove the remaining budget of £635k for the 2023/24 year and £900k for the 2024/25 from the main capital programme, on the assumption that it will be brought back into the programme when properties become available.

Strategic schemes - Subsidiary Companies and Joint Ventures

HRA Decent Homes Programme

The main programme works are contractually committed and progressing. All works are under contract, although there have been some delays due to supply chain issues. The overall budget is expected to be spent over the course of 2023/24. Due to changing priorities, this report includes requests to change the profiling of the 2023/24 budgets as follows:

- Bathroom refurbishment: decrease by £244k.
- Central heating: increase by £174k.
- Kitchen refurbishment: increase by £29k.
- Rewiring: decrease by £384k.
- Roofing: decrease by £37k.
- Windows and doors: increase by £90k.
- Environmental works: increase by £96k.
- Common area improvements: increase by £274k.
- Balmoral structural works: increase by £30k.
- Remodelling of former tied flats – sheltered: decrease by £28k.

Better Queensway

As previously reported to Cabinet, following the merger between Swan Housing Association and Sanctuary Housing Association earlier this year, Sanctuary has now confirmed its intention to withdraw involvement from the Better Queensway Project. Sanctuary intend to prioritise investment and commitment to existing homes and communities and focus on the delivery of schemes where construction has already started. An appropriate settlement agreement is under development that will cover the terms of Sanctuary's withdrawal.

The Council remains fully committed to the Better Queensway regeneration scheme for the benefit of the residents of the estate and will now explore alternative options to progress the scheme. Whilst this is all being worked through, the Loan to LLP and Housing Infrastructure Funding elements of the project are proposed to be removed from the main capital programme, on the assumption that they will be brought back, if required, once a viable plan for this project is in place. This report therefore includes a request to move the budget of £14.5M from the 2023/24 main programme in respect of the Housing Infrastructure Fund to the 'subject to' section, and to remove budgets of £1,550k, £3,250k, £3,250k and £3,175k in respect of the Loan to LLP for years 2023/24, 2024/25, 2025/26 and 2026/27 respectively.

3. Progress of other schemes

General Fund

Enterprise and Regeneration

The Infrastructure Feasibility Studies project has been in the capital programme for several years and is still yet to commence. This report therefore includes a request to remove £245k from the programme in respect of this project.

Highways and Infrastructure

Delays have been incurred on both the Cliff Parade Cliff Slip and Belton Way East Cliff Slip projects as a result of badgers continuing to access the site. This report therefore includes a request to carry forward £2M on the Belton Way East project to 2024/25.

There has been a delay to procurement for traffic surveys to update the Southend Transport Model. Traffic surveys will now be undertaken in 2024/25 and the Model will be updated in 2024/25. This report therefore includes a request to carry forward £310k of the budget for the Southend Transport Model to 2024/25.

Car Parks

The vehicle restraint replacement project is complete. After allowing for commitments, there is £3k unspent budget. This report therefore includes a request to release this £3k from the capital programme.

Works to Property

The Council's review of RAAC across the property portfolio has identified one property (the Dixon Studio at Palace Theatre) where RAAC is present. A £40k virement has been made from the priority works budget to rectify this issue.

There has been an overspend of £35k on the Futures Demolition project arising due to there being more asbestos in the building than expected. A £35k virement has been made from the priority works budget to fund this overspend.

After six months of the year, the total utilisation of the £600k Priority Works budget has been £214k. Although Priority Works cannot be predicted in advance, it is considered unlikely that the remaining budget will be utilised in full by the end of 2023/24, and this report therefore includes a request to release £249k from the 2023/24 budget, and to carry forward £37k to 2024/25.

Works to Aviation Way Car Park have been delayed as a result of the planning application process taking longer than expected, and it is considered unlikely that this project will commence in 2023/24. This report therefore includes a request to carry forward £261k to 2024/25.

The Porters House heating issues project has been completed with an underspend of £2k. This report therefore includes a request to release the remaining unspent budget of £2k from 2023/24.

The Parks Fuel Storage project has also been completed with an underspend of £15k. This report therefore includes a request to release the remaining unspent budget of £15k from 2023/24.

There is not expected to be any further progress on the Seaways – Homes England Conditions Funding project in 2023/24. This report therefore includes a request to carry forward £99k to 2024/25.

Schools

The Chalkwell Junior Lightning Protection and Earls Hall Primary heating projects are both complete with underspends of £10k and £20k incurred on these projects respectively. This report therefore includes a request to transfer these unspent budgets to the Future Conditions Projects for schools programme.

As reported to Cabinet in July, the Council has received a Basic Needs grant for the provision of additional school places of £922k. Expenditure on the provision of additional schools places was incurred in advance of receiving the grant prior to the 2023/24 year, and the grant has been utilised to reimburse this expenditure. This report therefore includes a request to release £922k from the 2023/24 budget.

Energy Saving

The initial equipment being funded by the Air Quality Grant project has been purchased. This is expected to be a two-year project and will not complete in this financial year. This report therefore includes a request to carry forward £30k into 2024/25.

The ULEV taxi infrastructure scheme involves installing electric vehicles points for the car park on London Road. This project is about to enter the bidding phase for potential contractors and is unlikely to be delivered in full by the end of the 2023/24 year. This report therefore includes a request to carry forward £60k to 2024/25.

There has been no progress on the Real Time Air Quality Measurement project so far in 2023/24. This report therefore includes a request to release the £56k budget allocated to this project.

The energy efficiency projects are progressing but will not be completed in this financial year. This report therefore includes a request to carry forward £250k to 2024/25.

Culture and Tourism

The allotments water supply upgrade and irrigation tanks projects have not made any progress so far in 2023/24. This report therefore includes a proposal that both projects are placed on hold and the budgets of £7k and £24k respectively are released from the main capital programme subject to a viable business case being produced.

The next phase of the playground gates scheme is expected to commence in December 2023. It is unlikely the project will be completed by the end of the 2023/24 year, and this report therefore includes a request to carry forward £35k to 2024/25.

The Shoebury Common Regeneration project is complete. This report therefore includes a request to release the remaining unspent budget of £1k.

The Council has not yet decided on the prioritisation of the public toilet provision project and does not have any projects in the pipeline which will utilise this budget. This report therefore includes a request to release the budget of £699k from the main capital programme subject to a viable business case being submitted.

Social Care

Disabled facilities grants have been received in 2022/23 and 2023/24 with values of £1,721k and £1,871k respectively. There is also £20k of funds from previous years which has become available for spend again as a result of some previous schemes being ineligible to use the grant. There is already sufficient budget in 2023/24 to 2026/27 so this report includes a request to add a budget of £3,612k to 2027/28 and future years.

The Community Capacity, Mental Health Funding Stream and Transforming Care Housing projects have not started, and it is unlikely they will commence in the 2023/24 year. This report therefore includes requests to carry forward to 2024/25, budgets for £29k, £31k and £139k respectively.

S106/S38/CIL

This report includes a request to add budgets for four projects which will be funded by S106 contributions as follows:

- S106 10 Fairfax Drive - Biodiversity Contribution: £5k
- S106 27 Victoria Avenue - Biodiversity Contribution: £11k
- S106 Land East of Fossetts Way – RAMS Contribution: £31k
- S106 659-665 London Road - Essex Coast RAMS contribution: £3k

The enhancing children's play provision in public parks project has commenced but is still in the early stages. This report therefore includes a request to carry forward £250k to 2024/25.

The enhancing cycle infrastructure project has not yet commenced. This report therefore includes a request to carry forward £183k to 2024/25.

Housing Revenue Account

The Housing and Development Pipeline budget is split between the General Fund and HRA within the capital programme. The expenditure on HRA is expected to be significantly higher than the General Fund in 2023/24. This report therefore includes a request to transfer £70k from the General Fund budget to the HRA budget.

The Next Steps Accommodation Programme, which is used to refurbish properties for complex needs, is progressing, but there has not been as much need for these funds in 2023/24 as expected. The September Cabinet report included a request to carry forward £25k to 2024/25. This report includes a request to carry forward an additional £25k to 2024/25.

The Passive House Pilot project has experienced delays with obtaining planning permission. It is considered unlikely that any significant work will be performed on this project in 2023/24. The September Cabinet report therefore included a request to carry forward £800k to

2024/25. Works are now progressing slightly quicker than expected, and this report therefore includes a request to accelerate delivery of £38k from 2024/25 to 2023/24.

The works completed on HRA Disabled adaptations have been lower than anticipated. This report therefore includes a request to carry forward £194k to 2024/25.

Subsidiary Companies and Joint Ventures

The No Use Empty – Growing Places Fund is not expected to be fully utilised in the 2023/24 year. This report therefore includes a request to carry forward £500k to 2024/25.

4. Requested Changes to the Capital Investment Programme

Summary - programme to be delivered by the Council:

	2023/24 Budget £000	2024/25 Budget £000	2025/26 Budget £000	2026/27 Budget £000	2027/28 and future years Budget £000	Total Budget (all years) £000
Approved Capital Investment Programme - September 2023 Cabinet	66,648	61,950	8,587	6,560	560	144,305
Carry Forwards	(16,387)	13,637	2,625	125	-	-
Accelerated Deliveries	38	(38)	-	-	-	-
Additions to the Programme	150	80	-	-	-	230
Deletions from the Programme	(2,656)	(103)	(43)	(4)	-	(2,806)
Virements	-	-	-	-	-	-
New External Funding	50	-	-	-	3,612	3,662
Transfers to 'Subject to Viable Business Case' section of the programme	(2,341)	(11,150)	-	-	-	(13,491)
Proposed Investment Programme - following amendments	45,502	64,376	11,169	6,681	4,172	131,900

Summary - programme to be delivered by Subsidiary Companies, Partners and Joint Ventures:

	2023/24 Budget £000	2024/25 Budget £000	2025/26 Budget £000	2026/27 Budget £000	2027/28 and future years Budget £000	Total Budget (all years) £000
Approved Capital Investment Programme - September 2023 Cabinet	30,333	9,524	9,579	9,666	-	59,102
Carry Forwards	(500)	500	-	-	-	-
Deletions from the Programme	(1,550)	(3,250)	(3,250)	(3,175)	-	(11,225)
Virements	-	-	-	-	-	-
Transfers to 'Subject to Viable Business Case' section of the programme	(14,500)	-	-	-	-	(14,500)
Proposed Investment Programme - following amendments	13,783	6,774	6,329	6,491	-	33,377

Carry Forwards to Future Years - programme to be delivered by the Council

Scheme	2023/24 Budget £000	2024/25 Budget £000	2025/26 Budget £000	2026/27 Budget £000	2027/28 and future years Budget £000	Total Budget (all years) £000
Southend Pier - Prince George Extension (Phase Two)	(2,500)		2,500			-
Southend Pier - Timber Outer Pier Head	(691)	691				-
Southend Transport Model	(310)	310				-
Playground Gates	(35)	35				-
DFT - Belton Way East Cliff Slip	(2,000)	2,000				-
Leigh Port Detailed Design	(3,673)	3,673				-
LTP (Integrated Transport Block) - Better Networks	(200)	200				-
LTP (Integrated Transport Block) - Traffic Management Schemes	(200)	200				-
LTP (Integrated Transport Block) - Better Operation of Traffic Control	(150)	150				-
LTP (Integrated Transport Block) - Better Sustainable Transport	(400)	400				-
Air Quality Grant	(30)	30				-
ULEV Taxi Infrastructure Scheme	(60)	60				-
ICT - Core Application and Database Migration	(40)	40				-
ICT - Cybersecurity	(25)	25				-
ICT - Technology Device Refresh	(110)	110				-
My Southend Replacement	(440)	440				-
Airport Business Park	(825)	575	125	125		-
Council Affordable Housing Development (Phase3) - Shoebury	(1,000)	1,000				-
Next Steps Accommodation Programme	(25)	25				-
Community Capacity	(29)	29				-
Mental Health Funding stream only	(31)	31				-
Transforming Care Housing	(139)	139				-
Aviation Way Car Park	(261)	261				-
Seaways - Homes England Condition Funding	(99)	99				-
High Needs Provision	(2,000)	2,000				-
Better Queensway - Programme Management	(200)	200				-
Priority Works	(37)	37				-
Energy Efficiency Projects	(250)	250				-
CIL Main Fund Allocation – Enhancing Children’s Play Provision in Public	(250)	250				-
CIL Main Fund Allocation - Enhancing Cycle Infrastructure	(183)	183				-
HRA Disabled Adaptations - Major Adaptations	(194)	194				-
Total Carry Forwards - programme to be delivered by the Council	(16,387)	13,637	2,625	125	-	-

Carry Forwards to Future Years - programme to be delivered by Subsidiary Companies, Partners and Joint Ventures

Scheme	2023/24 Budget £000	2024/25 Budget £000	2025/26 Budget £000	2026/27 Budget £000	2027/28 and future years Budget £000	Total Budget (all years) £000
No Use Empty – Growing Places Fund	(500)	500				-
Total Carry Forwards - programme to be delivered by Subsidiary Companies, Partners and Joint Ventures	(500)	500	-	-	-	-

Accelerated Deliveries - programme to be delivered by the Council

Scheme	2023/24 Budget £000	2024/25 Budget £000	2025/26 Budget £000	2026/27 Budget £000	2027/28 and future years Budget £000	Total Budget (all years) £000
Passive House Pilot	38	(38)				-
Total Accelerated Deliveries - programme to be delivered by the Council	38	(38)	-	-	-	-

Additions to the Programme - programme to be delivered by the Council

Scheme	2023/24 Budget £000	2024/25 Budget £000	2025/26 Budget £000	2026/27 Budget £000	2027/28 and future years Budget £000	Total Budget (all years) £000
Queensway Footbridge	150	80				230
Total Additions to the Programme - programme to be delivered by the Council	150	80	-	-	-	230

Deletions from the Programme - programme to be delivered by the Council

Scheme	2023/24 Budget £000	2024/25 Budget £000	2025/26 Budget £000	2026/27 Budget £000	2027/28 and future years Budget £000	Total Budget (all years) £000
ICT - Operational Requirements		(96)	(4)	(4)		(104)
Shoebury Common Regeneration	(1)					(1)
Car Park Resurfacing	(1)					(1)
Vehicle Restraint Replacement	(3)					(3)
Real Time Air Quality Measurement - Feasibility	(56)					(56)
Business World Bank Reconciliation Module Improvements	(4)					(4)
HR Recruitment Contract Implementation	(41)					(41)
ICT - Business Services	(75)					(75)
ICT - Childrens and Adults Social Care - Implementation of ContrOCC		(7)				(7)
ICT - Connected and Smart	(35)					(35)
ICT - Core Application and Database Migration	(120)					(120)
ICT - Cybersecurity	(15)					(15)
ICT - Stabilise and Run	(21)					(21)
ICT - Technology Device Refresh	(75)					(75)
N3 Connectivity in the Civic Building			(39)			(39)
Airport Business Park	(776)					(776)
Infrastructure Feasibility Studies	(245)					(245)
Parks Fuel Storage	(15)					(15)
Porters House Heating Issues	(2)					(2)
Priority Works	(249)					(249)
Future Condition Projects	(922)					(922)
Total Deletions from the Programme - programme to be delivered by the Council	(2,656)	(103)	(43)	(4)	-	(2,806)

Deletions from the Programme - programme to be delivered by Subsidiary Companies, Partners and Joint Ventures

Scheme	2023/24 Budget £000	2024/25 Budget £000	2025/26 Budget £000	2026/27 Budget £000	2027/28 and future years Budget £000	Total Budget (all years) £000
Better Queensway - Loan to LLP	(1,550)	(3,250)	(3,250)	(3,175)		(11,225)
Total Deletions from the Programme - programme to be delivered by Subsidiary Companies, Partners and Joint Ventures	(1,550)	(3,250)	(3,250)	(3,175)	-	(11,225)

Virements between schemes - programme to be delivered by the Council

Scheme	2023/24 Budget £000	2024/25 Budget £000	2025/26 Budget £000	2026/27 Budget £000	2027/28 and future years Budget £000	Total Budget (all years) £000
Airport Business Park	(100)					(100)
Local Growth Fund - Southend Town Centre Interventions	100					100
Housing and Development Pipeline Feasibility - GF	(70)					(70)
Housing and Development Pipeline Feasibility - HRA	70					70
Housing Construction Scheme - Land Assembly Fund (S106)	(11)					(11)
S106 HRA Land Review	11					11
Chalkwell Junior - Lightning Protection	(10)					(10)
Future condition projects	10					10
Earls Hall Primary heating	(20)					(20)
Future condition projects	20					20
Software Licensing		(1,160)	(1,160)	(1,160)		(3,480)
ICT - Operational Requirements		1,160	1,160	1,160		3,480
<u>Virements already actioned under delegated authority</u>						
Priority Works	(40)					(40)
RAAC - Operational Estate	40					40
Priority Works	(35)					(35)
Futures Demolition	35					35
Total Virements between schemes - programme to be delivered by the Council	-	-	-	-	-	-

Virements between schemes - programme to be delivered by subsidiary companies and joint ventures

Scheme	2023/24 Budget £000	2024/25 Budget £000	2025/26 Budget £000	2026/27 Budget £000	2027/28 and future years Budget £000	Total Budget (all years) £000
Bathroom Refurbishment	(244)					(244)
Central Heating	174					174
Kitchen Refurbishments	29					29
Rewiring	(384)					(384)
Roofs	(37)					(37)
Windows and Doors	90					90
Environmental - H&S Works	96					96
Common Areas Improvement	274					274
Balmoral Estate Improvement and Structural Works	30					30
Remodelling of Tied Accommodation	(28)					(28)
Total Virements between schemes - programme to be delivered by subsidiary companies and joint ventures	-	-	-	-	-	-

New External Funding - programme to be delivered by the Council

Scheme	2023/24 Budget £000	2024/25 Budget £000	2025/26 Budget £000	2026/27 Budget £000	2027/28 and future years Budget £000	Total Budget (all years) £000
Disabled Facilities Grant					3,612	3,612
S106 10 Fairfax Drive 1800810FULM - Biodiversity Contribution	5					5
S106 27 Victoria Avenue 1802151FULM - Biodiversity Contribution	11					11
S106 Land East Of Fossetts Way 21/00711/FULM - RAMS Contribution	31					31
S106 659-665 London Road 21/00161/FULM - Essex Coast RAMS	3					3
Total New External Funding - programme to be delivered by the Council	50	-	-	-	3,612	3,662

Transfers to 'Subject to Viable Business Case' section from main Capital Investment Programme - programme to be delivered by the Council

Scheme	2023/24 Budget £000	2024/25 Budget £000	2025/26 Budget £000	2026/27 Budget £000	2027/28 and future years Budget £000	Total Budget (all years) £000
Allotments Water Supply Upgrade	(7)					(7)
Irrigation Tanks	(24)					(24)
Seaway Leisure		(10,000)				(10,000)
Acquisition of Tower Block Leaseholds - Queensway	(635)	(900)				(1,535)
Public Toilet Provision	(699)					(699)
Victoria Centre	(976)	(250)				(1,226)
Total Transfers to 'Subject to Viable Business Case' section from main Capital Investment Programme - programme to be delivered by the Council	(2,341)	(11,150)	-	-	-	(13,491)

Transfers to 'Subject to Viable Business Case' section from main Capital Investment Programme - programme to be delivered by subsidiary companies and joint ventures

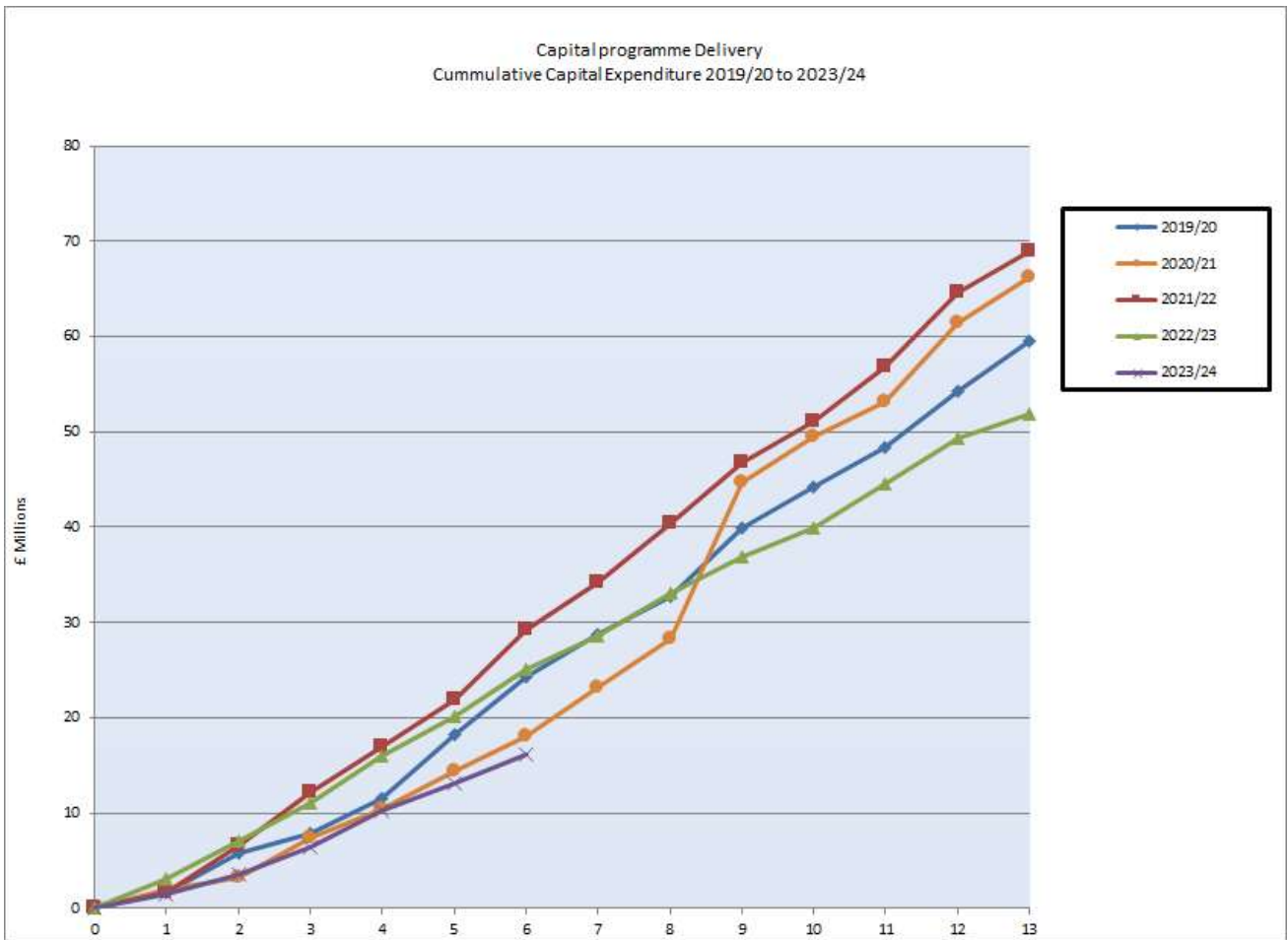
Scheme	2023/24 Budget £000	2024/25 Budget £000	2025/26 Budget £000	2026/27 Budget £000	2027/28 and future years Budget £000	Total Budget (all years) £000
Housing Infrastructure Funding	(14,500)					(14,500)
Total Transfers to 'Subject to Viable Business Case' section from main Capital Investment Programme - programme to be delivered by subsidiary companies and joint ventures	(14,500)	-	-	-	-	(14,500)

5. Summary of Capital Expenditure at 30 September

	Original Budget 2023/24	Revisions	Revised Budget 2023/24	Actual 2023/24	Forecast outturn 2023/24	Forecast Variance to Year End 2023/24	% Variance
	£000	£000	£000	£000	£000	£000	
General Fund Housing	1,135	(430)	705	323	635	(70)	46%
Social Care	263	0	263	30	94	(169)	11%
Schools	4,053	1,628	5,681	347	2,759	(2,922)	6%
Enterprise and Regeneration	2,195	3,265	5,460	1,085	2,488	(2,972)	20%
Southend Pier	5,053	(363)	4,690	690	1,499	(3,191)	15%
Culture and Tourism	152	694	846	384	779	(67)	45%
Community Safety	29	285	314	247	314	0	79%
Highways and Infrastructure	13,878	3,221	17,099	4,584	13,935	(3,164)	27%
Works to Property	6,739	125	6,864	1,328	5,502	(1,362)	19%
Energy Saving	256	371	627	(108)	231	(396)	-17%
ICT	3,109	1,259	4,368	1,392	3,367	(1,001)	32%
S106/S38/CIL	35	1,314	1,349	28	977	(372)	2%
TOTAL PROGRAMME TO BE DELIVERED BY THE GENERAL FUND	38,897	11,369	48,266	10,330	32,580	(15,886)	21%
Enterprise and Regeneration	22,405	(15,994)	6,411	468	2,738	(3,673)	7%
TOTAL PROGRAMME TO BE DELIVERED BY THE GENERAL FUND - FUNDED BY THE LEVELLING UP FUND	22,405	(15,994)	6,411	468	2,738	(3,673)	7%
Council Housing New Build Programme	7,875	(5,341)	2,534	18	1,523	(1,011)	1%
Council Housing Acquisitions Programme	2,846	5,747	8,593	1,979	8,041	(552)	23%
Council Housing Refurbishment - Disabled Adaptations	770	74	844	248	650	(194)	29%
TOTAL PROGRAMME TO BE DELIVERED BY THE HOUSING REVENUE ACCOUNT	11,491	480	11,971	2,245	10,214	(1,757)	19%
Council Housing Refurbishment	7,593	985	8,578	2,344	8,578	0	27%
Enterprise and Regeneration	17,050	4,705	21,755	716	5,205	(16,550)	3%
TOTAL PROGRAMME TO BE DELIVERED BY SUBSIDIARY COMPANIES OR JOINT VENTURES	24,643	5,690	30,333	3,060	13,783	(16,550)	10%
	95,436	1,545	96,981	16,103	69,315	(37,666)	17%
Council Approved Original Budget - February 2023	95,436						
Programme to be delivered by the General Fund							
General Fund Housing	(430)						
Social Care	0						
Schools	1,628						
Enterprise and Regeneration	3,265						
Southend Pier	(363)						
Culture and Tourism	694						
Community Safety	285						
Highways and Infrastructure	3,221						
Works to Property	125						
Energy Saving	371						
ICT	1,259						
S106/S38/CIL	1,314						
Programme to be delivered by the General Fund - Funded by the Levelling Up Fund							
Enterprise and Regeneration	(15,994)						
Programme to be delivered by Housing Revenue Account							
Council Housing New Build Programme	(5,341)						
Council Housing Acquisitions Programme	5,747						
Council Housing Refurbishment - Disabled Adaptations	74						
Programme to be delivered by Subsidiary companies or Joint Ventures							
Council Housing Refurbishment	985						
Enterprise and Regeneration	4,705						
Council Approved Revised Budget - September 2023	96,981						

Actual compared to Revised Budget spent is £16.103M or 17%

6. Capital Programme Delivery



Year	Outturn £m	Outturn Against Budget %
2019/20	59.5	83.8
2020/21	66.2	81.0
2021/22	69.0	88.0
2022/23	52.0	83.0